

**Key FRA responsibilities/areas for PCP
scrutiny (3):**

Governance and Assurance

Performance Monitoring

1. **'Corporate Health'**: monitoring deployment of financial and human resources
2. **Service Delivery**: monitoring front line service delivery performance (outcome and supporting output measures)
3. **Strategic Project Delivery**: monitoring progress on delivery of key projects
4. **Organisational Risk Management**: monitoring management of corporate risks

Providing Assurance to Stakeholders

FRAs are required to produce and publish annual Statements of Assurance:

1. Adequacy of financial management arrangements – with feed-in from independent audit
2. Adequacy of governance arrangements - with feed-in from independent audit
3. Adequacy of operational performance – no feed-in from independent audit/inspection (Operational Assessment and Fire Peer Challenge)

Questions and Discussion