



Lewes District Council



Working in partnership with **Eastbourne Homes**

Irrecoverable losses on income generating contracts

Homira Javadi

27 Nov 2020

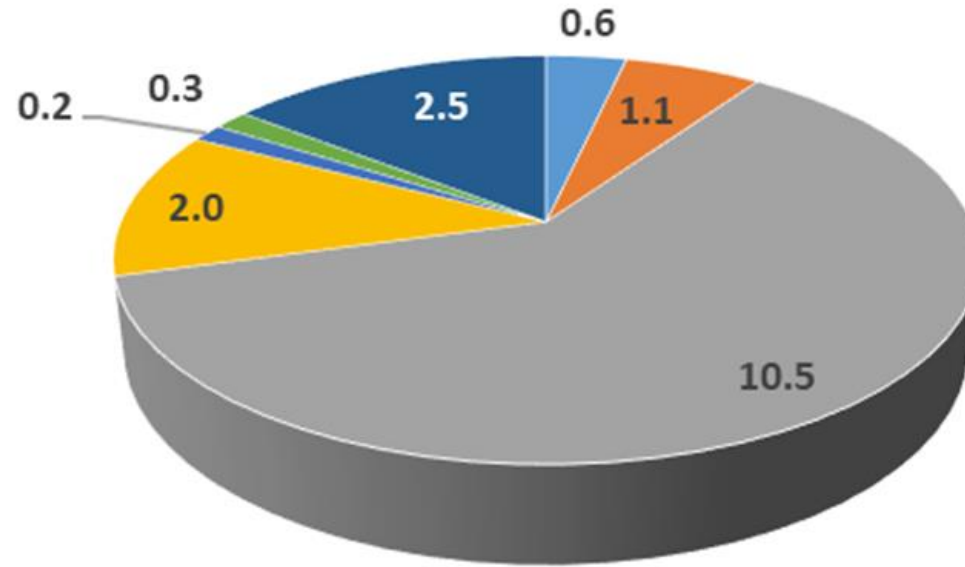
STRONGER together

Considerations

- Two authorities
- Different financial profile
- Different income profile
- LDC 29% reliant on income
- EBC 56% reliant on income



Income £17.2m



- Off-street parking services
- Culture and heritage
- Development control
- Commercial Income
- Recreation and Sport
- Cemetery, cremation and mortuary services
- Regulatory services

Tourism and Culture

- Congress Theatre & WB £4.7m
- Devonshire Park £2.5m
- Events and culture £1.5m
- Seafront income £0.5m
- Hospitality £0.5m
- International Lawn Tennis £0.3m
- TIC £0.5m

Income shortfall:

2020/21 £2.5m

2021/22 £5m

Other Sources

Leisure & Recreation £1.1m

Commercial Income £2.5m

- At risk £0.5m - £0.8m

Cemeteries £2m

Other F&C £1.1m

Income shortfall:

2020/21 £1.8m

2021/22 £1.8m

Customers & Suppliers

- Debt recovery
- Collection
- Higher bad debt
- Community responsibility
- Interim governance arrangements

- Additional controls and risk management measures

Learning

- Change in approach
- Appetite for risk
- Refocusing on our purpose
- Shaping the future