



Home Office

Serious and Organised Crime Local Delivery

Becky White, Strategic Centre for Organised Crime (SCOC)


December 2015

What am I going to cover?

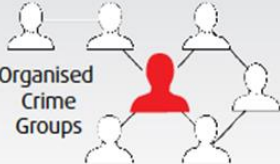
1. Nature of Threat
2. National Response
3. Local Delivery: Profiles/ Action Plans/ Partnerships
4. Birmingham CSP Strategic Assessment MoRiLE Pilot

SOC: Nature of the threat


WHO




High Priority Criminals




Organised Crime Groups



Professional Facilitators




Regional Hotspots



Foreign National Offenders

HOW


BORDER VULNERABILITIES



- Criminals **disguise or conceal illegal commodities** within the high volume of legitimate traffic
- Project TOYER prevented the exportation of stolen vehicles worth **£1.2 million**


PRISONS & LIFETIME MANAGEMENT

Over **7,000** serious and organised criminals in prison




TECHNOLOGY

Online marketplace providing **easy access to criminal services**




CORRUPTION



- **Abuse of authority and systems** used for financial gain and other corrupt behaviour

IDENTITY ABUSE




Occurs through outright **theft, social engineering** and **data harvesting**

WHAT

MONEY LAUNDERING


CYBER

GameOverZeus targeted accounts worth **£100 million**




DRUGS

- UK **heroin purity** on upward trend across whole supply chain
- UK cocaine market **biggest in Europe**




ECONOMIC CRIME

- HMRC estimates UK tax revenue loss of **£5.4bn per year**
- Card & remote banking fraud losses **over £247m** Jan-Jun 2014




CHILD SEXUAL EXPLOITATION & ABUSE

Around **675,000** children will have suffered sexual exploitation and abuse before they reach adulthood




FIREARMS

Handguns and shotguns favoured by criminals




OIC & MODERN SLAVERY

Over **10,000** victims of trafficking in the UK



ORGANISED ACQUISITIVE CRIME

- Innovation from Europe **fuels new crime types**
- CVIT sees increased **levels of violence**



COMMERCIAL CSEA

Scale of the threat

- Law enforcement estimates – more than **6000 organised crime groups**, involving around **42,000 individuals**
- Costs the UK at least **£24bn** a year.
- **A complex and rapidly evolving threat.** Organised criminals operate across regional, national and international borders.

The Government approach

An improved operational response

- National Crime Agency (NCA) fully operational
- Funding to regional organised crime policing capabilities in England and Wales; cyber security funding.

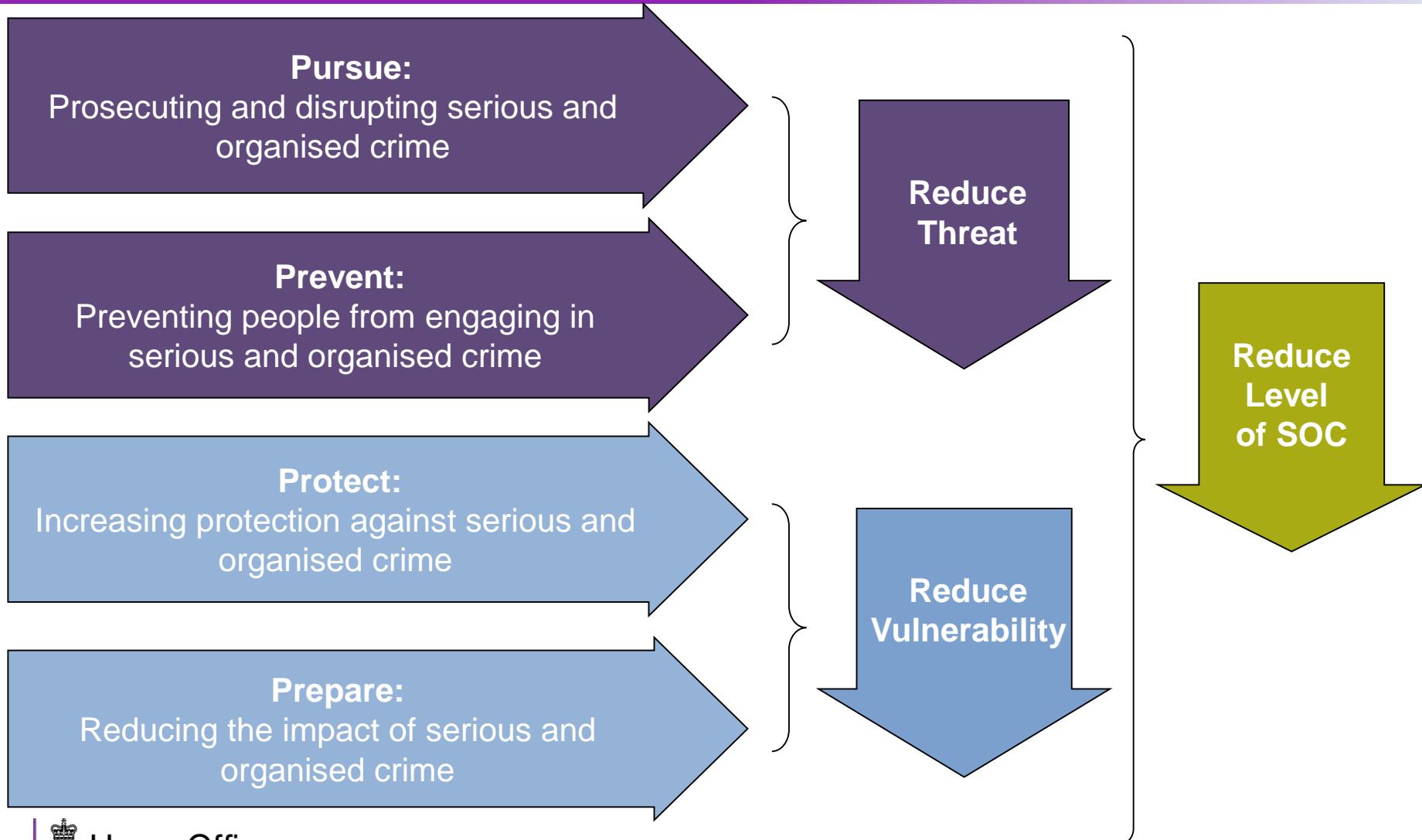
A stronger strategic and policy response

- New Serious and Organised Crime Strategy. Using 4 'P' framework used in the Government's counter-terrorism CONTEST strategy
- Organised crime work treated as a national security risk.



Serious and Organised Crime Strategy

Aim: reduce the level of serious and organised crime



Local delivery – key elements

- Strengthen 4P approach
- Local multi-agency partnerships
- Local Profiles and Action Plans

SOC Local Profiles and Partnerships

- Police Crime Commissioner – strategic leadership and oversight
- Police Chief Constable – identify senior Police Lead
- **Locally relevant**
- **Local ownership**

SOC Profiles

- Develop a common understanding among local partners of the threats, vulnerabilities and risks relating to serious and organised crime
- Describe priority locations and vulnerabilities
- Support the mainstreaming of serious and organised crime into day-to-day policing, local government and partnership work; and
- Allow a targeted and proportionate use of resources

SOC Profiles

- A narrative describing the interrelationship between the threat and the local impact
- Consider wider factors linked to community tension and other forms of criminality
- Inform the production of a local multi-agency action plan aligned to the 4Ps

Action Plans

Recommendation	Milestone	Ownership	Review
Prevent			
Social Services and addiction agencies to highlight those at risk of being drawn into SOC due to drug use	Briefing to partnership in March 2016	Social Services, Addaction, Bristol Drugs Project	April 2016
Protect			
To ensure awareness is raised with all stakeholders so that all individuals, businesses and local infrastructures are not undermined by cyber threats	Arrange for local media coverage of the threat posed to people and businesses	Local authority and private sector	April 2016

SOC Partnerships



SOC Partnerships

- Flexible, making effective use of existing groups, networks and structures
- Important role for Local Authorities
- Key role in the Local Profile process, supporting the local community to address the threat and consider the wide range of factors that can contribute to a community's vulnerability to that threat
- Ownership of the multi-agency **4P** action plan

CSPs, threat, risk and harm

Whether it is possible to take a more holistic approach to address issues of vulnerability, harm and risk within community safety –
and what it might look like.

Birmingham CSP

MoRiLE pilot

MoRiLE - Management of Risk in Law Enforcement

- Common language/definitions of vulnerability, threat, risk and harm
- Emerged from work on community tension monitoring
- Evidence based - matches resource decisions to risk and harm

Birmingham CSP

MoRiLE pilot

- 106 different 'issues' for discussion identified (including Neighbour ASB, Protests, New Psychoactive Substances, On-line Grooming, Shoplifting)
- Divided into 11 different themes (e.g. Cybercrime, Youth, Violence)
- 106 issues ranked using MoRiLE into 30 for inclusion in the strategic assessment.
- The conversations captured around the issues led to the identification of **7 golden themes** (Youth, Mental Health, Victim Support and Protection, Offender Management, Demographics: Deprivation and Diversity, Violence, The World Wide Web),
and a stand- alone area of Counter Terrorism

Birmingham CSP

MoRiLE Pilot

- The **7 golden themes** form the basis of how the CSP would look to tackle some of the underlying issues within Birmingham that led to the (106 down to 30) issues identified.
- 74 people attended MoRiLE meetings, with a further 82 people canvassed for their views remotely.
- Representation across over 25 different agencies (not including sub-departments of council, police, NHS, etc.)

MoRiLE Matrix (Illustration only)

MoRiLE Matrix																	
Thematic Area	Harm								Likelihood				Risk	Organisational Position			
	Individual	Community	Public Expectation	Environmental	Financial	Organisational	Org Economic	Total Harm Score	Frequency	volume	Confidence Score	Total Likelihood score		Capacity	Capability	Total OP Score	OP Grading
Dwelling Burglary	1	1	1	0	1	1	1	6	2	1	1	4	24	0	0	0	14.4
Aggravated Burglary	4	2	2	0	2	2	1	13	0.5	2	2	4.5	58.5	0	1	1	35.1
Modern Slavery	4	4	8	0	2	4	4	26	0.5	3	3	6.5	169	3	2	5	169
CSE	4	2	8	0	0	4	4	22	1	0.5	3	4.5	99	3	3	6	198
Dwelling Burglary	1	1	1	0	1	1	1	6	2	2	1	5	30	0	0	0	18
Aggravated Burglary	4	2	2	0	2	2	1	13	0.5	2	2	4.5	58.5	0	1	1	35.1
Modern Slavery	4	4	8	0	2	4	4	26	0.5	2	3	5.5	143	3	2	5	143
CSE	4	2	8	0	0	4	4	22	1	1	3	5	110	3	3	6	220
Dwelling Burglary	1	1	1	0	1	1	1	6	2	1	1	4	24	0	0	0	14.4
Aggravated Burglary	4	2	2	0	2	2	1	13	0.5	3	2	5.5	71.5	0	1	1	42.9
Modern Slavery	4	4	8	0	2	4	4	26	0.5	3	3	6.5	169	3	2	5	169
CSE	4	2	8	0	0	4	4	22	1	3	3	7	154	3	3	6	308

Publications

Guidance on local profiles and partnerships:

- ***Serious and organised crime local profiles: a guide***

<https://www.gov.uk/government/publications/serious-and-organised-crime-local-profiles>

- ***Serious and Organised Crime Local Profiles: Illustrative Profile***
- Please email us SCOC.localpartnerships@homeoffice.x.gsi.gov.uk for an electronic or hard copy.
- ***SOC Local Partnerships Bulletin***

www.gov.uk/government/collections/serious-and-organised-crime-local-partnerships-bulletin

SOC Prevent

- ***Individuals at risk of being drawn in to Serious and Organised Crime – a Prevent guide***

<https://www.gov.uk/government/publications/individuals-at-risk-of-being-drawn-into-serious-and-organised-crime-a-prevent-guide>

- ***National Crime Agency – County Lines, Gangs and Safeguarding***

<http://www.nationalcrimeagency.gov.uk/publications/620-NCA-Intelligence-Assessment-County-Lines-Gangs-and-Safeguarding/file>

- ***Serious and Organised Crime – An interactive toolkit for practitioners working with young people***
- www.infed.org/mobi/soctoolkit

SCOC in your area

Wales and the West Midlands: Becky White

Rebecca.white@homeoffice.x.gsi.gov.uk

Tel: 07557155683

South West and East Midlands: Lucie Irving

Lucie.irving1@homeoffice.x.gsi.gov.uk

Tel: 07771 382230

London and the South East: John Pennycook

John.pennycook@homeoffice.x.gsi.gov.uk

Tel: 075571 55663

North East and North West: Shane Roberts

Shane.roberts3@homeoffice.x.gsi.gov.uk

Tel: 07584 420838

Discussion:

- What impact does SOC have in your area?
- Are you involved in a SOC Partnership Board/ Profile?
- Do you feel the 4P approach is relevant to your work?
- Are there any barriers to partnership/ holistic approaches? And how can they be overcome?
- Examples of innovation in your local area?